# NOTE 23 ACQUISITION AND RESTRUCTURING COSTS

isition and restructuring costs are summarized as follow

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2022 | | 2021 |
| Restructuring costs | $ | 71 $ | (6) |
| Acquisition costs |  |  | 3 |
| Total | $ | 71 $ | (3) |

# RESTRUCTURING COSTS

During the fourth quarter of fiscal 2022,the Company announced several capital investments and consolidation initiatives intended to enhance and streamline its manufacturing footprint in the USA Sector and International Sector. In the UK, the Company undertook plans to outsource the Nuneaton facility's warehouse and distribution activities creating opportunities for network consolidation within the Europe Sector.

Restructuring costs of $71 million $51 million after tax) were recorded during the fourth quarter of fiscal 2022,with $53 million attributable to the International Sector, $9 million to the UsA Sector and $9 million to the Europe Sector These restructuring costs included an impairment charge of property,plant and equipment of $60 million $43 million after tax) and severance costs of $8 million $6 million after tax.Liabilities related to severance and other restructuring costs are included in accounts payable and accrued liabilities on the consolidated statement of financial position.

fiscal 2021,restructuring costs included a gain on disposal of assets of $6 million $5 million after taxrelating sale of a Canada Sector facility.

# ACQUISITION COSTS

connection with the acquisitions completed during fiscal 2022 see Note 18), the Company incurred acquisit sts of $6 million.Acquisition costs also include a favourable purchase price adjustment of $6 million for a prior ye quisition.In fiscal 2021acquisition costs of $3 million $2 million after tax) were related to additional costs fron or year acquisition.

# NOTE 24 SEGMENTED INFORMATION

e Company reports under four geographic sectors.The Canada Sector consists of the Dairy Division Canad e UsA Sector consists of the Dairy Division UsA). The International Sector comprises the Dairy Divis ustralia) and the Dairy Division Argentina).The Europe Sector consists of the Dairy Division UK)

ese reportable sectors are managed separately as each sector represents a strategic business unit that off erent products and serves different markets

The President and Chief Executive Officer, Chief Financial Officer, President and Chief Operating Officer North America), and President and Chief Operating Officer (International and Europe) are, collectively, our chief operating decision maker and regularly review our operations and performance by sector. They review adjusted EBlTDA as the <ey measure of profit for the purpose of assessing performance of each sector and to make decisions about the allocation of resources.Adjusted EBlTDA is defined as net earnings before income taxes, financial charges acquisition and restructuring costs, gain on disposal of assets, impairment of intangible assets,and depreciation and amortization.

The divisions within the International Sector have been combined due to similarities in global market factors and production processes.